

January 28, 2001

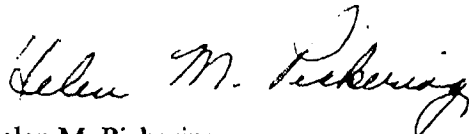
Attorney General John Ashcroft
U.S. Department of Justice
950 Pennsylvania Avenue NW
Washington, DC 20530

Fax: 1-202-307-1454

Dear Mr. Ashcroft:

This letter pertains to the recent settlement of the antitrust lawsuit between Microsoft and the Department of Justice. I am in favor of leaving the company as it is—NOT breaking it up. Let's accept the terms of the settlement and let Microsoft and the industry move forward.

I support final adoption of the settlement as soon as possible. I feel the terms are reasonable and fair to all parties—they meet, or even go beyond, the ruling by the Court of Appeals. This has been going on far too long.



Helen M. Pickering
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